



as much of the pre-work has already been done, and actions such as developing risk mitigation strategies can now be accelerated.

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## **E** ctively Assimilating Feedback

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the feedback in a common format, for further review and study. Instead, there is typically a collection of Outlook emails, Word

a SharePoint directory whose path is only readily remembered by a few individuals. In this case, while arguably good data may have been collected, its organizational value diminishes as few can leverage and act upon the data.

Solutions exist whereby this feedback is kept in context with the original project planning assumptions and can easily be referenced throughout the project's life cycle. This removes the "gatekeeper" paradigm as more project team members have direct access to the data, compared to a few specialists representing a slim slice of the overall business.

ORA involves complicated math theory and formulas, which

leaders. This creates a dynamic pitting of academic and practical worlds against each other. But rather than hunting down broken links or errant formulas in spreadsheets, today's technology allows for complex computations to be handled in the background, while allowing users to interact with the data

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## **The Gatekeeper Paradigm Revisited**

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### About the Author

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Since 1998, Rick Deans has worked with InEight customers in more than 35 countries to help identify innovative solutions that address their biggest project management pain points. As executive vice president of industry engagement, Rick leads InEight's efforts to engage with its most strategic customers through the Industry Advisory Group (IAG). Rick works with IAG

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